

**American Association of Orthopaedic Surgeons  
Board of Directors Meeting  
Marriott Marquis San Diego Marina  
San Diego, CA  
August 30, 2021**

**APPROVED MINUTES**

Members of the Board present for all or portions of the American Association of Orthopaedic Surgeons Board of Directors meeting on Monday, August 30, 2021 were as follows:

Daniel K. Guy, MD, FAAOS, President  
Felix H. Savoie, III, MD, FAAOS, First Vice-President  
Kevin J. Bozic, MD, MBA, FAAOS, Second Vice-President  
Alan S. Hilibrand, MD, MBA, FAAOS, Treasurer  
Michael L. Parks, MD, FAAOS, Treasurer-Elect (Ex-Officio)  
Joseph A. Bosco, III, MD, FAAOS, Past-President  
Wayne A. Johnson, MD, FAAOS, Board of Councilors Chair  
Claudette M. Lajam, MD, FAAOS, Board of Councilors Chair-Elect  
Alfonso Mejia, MD, FAAOS, Board of Councilors Secretary  
Kevin D. Plancher, MD, MPH, MS, FAAOS, Board of Specialty Societies Chair  
Alexandra E. Page, MD, FAAOS, Board of Specialty Societies Chair-Elect  
Armando F. Vidal, MD, FAAOS, Board of Specialty Societies Secretary  
Matthew P. Abdel, MD, FAAOS, Member-at-Large  
Valerae O. Lewis, MD, FAAOS, Member-at-Large  
Karen M. Sutton, MD, FAAOS, Member-at-Large  
Alexander Vaccaro, MD, MBA, PhD, FAAOS, Member-at-Large  
Lisa N. Masters, Lay Member  
Thomas E. Arend, Jr., Esq., CAE, Chief Executive Officer (Ex-Officio)

Guests participating for all or portions of the meeting were as follows:

John T. Gill, MD, FAAOS, Political Action Committee of the AAOS Chair  
Douglas G. Lundy, MD, FAAOS, Advocacy Council Chair  
Elizabeth G. Matzkin, MD, FAAOS, Membership Council Chair

Staff participating for all or portions of the meeting were as follows:

Dino Damalas, MBA, Chief Operating Officer  
Donna Malert, CAE, Director, Governance and Affiliate Relations  
Graham Newson, Director, Office of Government Relations  
Tony Priore, Chief Marketing and Communications Officer  
Melissa Young, JD, General Counsel

## **I. Call to Order**

The American Association of Orthopaedic Surgeons Board of Directors meeting was called to order by Daniel K. Guy, MD, FAAOS, President, at 9:00 a.m. PDT.

## **II. Strategic Goal 2: Quality and Value**

### **A. *Advocacy Update***

Dr. Douglas Lundy, Advocacy Council Chair, addressed the Board and provided an update on the current efforts of the Advocacy Council. He indicated that 109 legislative cosponsored accomplishments were addressed during the Orthopaedic Advocacy Week in June and discussed several key legislative accomplishments. He introduced the Patient Advocacy Program designed to capture patient stories. He added these stories are critical to improving patient care. The goal is to create a meaningful change within the musculoskeletal community.

Dr. Lundy reported on the new Administration in place and the resulting new ideas such as health equity, expanded quality reporting, better preparedness for future pandemics, fewer payments models, and mandatory models. Value-based care is an AAOS continuum to help practices navigate the various APMs created to achieve value-based care. An overview of the Comprehensive Care for Joint Replacement (CJR) Model Final Rule was shared.

In concluding his report, Dr. Lundy encouraged the Board to participate in the virtual Capitol Hill visits and remarked that the key topics for these events will be prior authorization, commercial payer engagement on prior authorization, Medicare cuts, 2022 Medicare Physician Fee Schedule (MPFS) Rule Impact on Physician Reimbursement and the RISE Act.

### **B. *Political Action Committee of the AAOS Update***

Dr. John Gill, Political Action Committee of the AAOS Chair, addressed the Board and thanked the Board for providing feedback to update the contribution criteria for the 2022 PAC election cycle.

The OrthoPAC remains strong and he thanked the Board for its 100% participation. There are several key activities planned to promote the PAC during the Annual Meeting, including the annual OrthoPAC Luncheon, Booth, Resident Leadership Reception, Advisor's Circle Meeting and speaking engagements at the BOC and BOS respective Business Meetings. He noted that the Advisor's Circle is now 26 members strong. The OrthoPAC supported 38 Democrats in the House, 42 Republicans in the House, eight Democrats in the Senate and 12 Republicans in the Senate. The OrthoPAC is ranked amongst the top PACs in the Medical and Dental Societies.

### **III. Strategic Goal 3: Governance and Culture**

#### **A. *Proposed AAOS Bylaws Amendments Request from Membership Council on Membership Categories***

Dr. Elizabeth Matzkin, Membership Council Chair, provided an update on the current state of the AAOS Membership. Membership is currently reported at over 38,000. Overall, membership is down slightly over 2020, both domestically and internationally. Dr. Matzkin indicated that AAOS has achieved its revenue goals for 2021 year and will continue to monitor the membership status.

Dr. Matzkin reminded the Board that she presented a request to the Board of Directors to submit proposed bylaws amendments through the annual submission process which would include changes to the AAOS member groups and their definitions.

The proposed bylaws amendments would simplify the membership categories by reducing 16 current categories down to four categories. The membership categories would capture some groups that are currently excluded and would permit orthopaedic surgeons without board certification to be AAOS members. Dr. Matzkin clarified that these members would not be considered Fellows, but would have an opportunity to be further educated with the hopes of obtaining board certification in the future.

The four proposed categories presented are:

- Category I – Fellows
- Category II – International Members
- Category III – Candidate Member Categories
- Category IV – Allied Member Categories

Dr. Matzkin reviewed the criteria for each of the proposed membership categories.

Dr. Matzkin entertained questions from the Board. Discussion ensued, and the Board requested additional clarification for the membership category for individuals that are not board certified. After further discussion, the Board agreed in concept with the streamlined categories and asked for that further clarification be addressed by the Membership Council relating to individuals that are not Board certified.

Dr. Matzkin presented an action request for the Board to submit a proposed bylaws amendment that would support the streamlined membership categories. Dr. Matzkin entertained questions from the Board. Discussion ensued.

At the conclusion of the discussion, Dr. Guy entertained a motion to submit the proposed bylaws amendments to streamline the AAOS membership categories.

#### **MOTION**

**Upon a motion duly made and seconded, the Board of Directors approved the recommendation to submit proposed bylaws amendments to streamline the AAOS membership categories.**

#### **IV. Consent Agenda**

Dr. Guy drew attention to the items listed under the consent agenda for approval. He reminded Board members of the opportunity to remove topics if further discussion is needed. There were no items removed from the Consent Agenda.

Dr. Guy entertained a motion to approve the following topics under the consent agenda:

- June 15, 2021 Board of Directors Meeting Minutes
- July 19, 2021 Board of Directors Meeting Minutes
- AAOS Membership Drop List – Delinquent Dues
- 2022 Candidates for AAOS Membership

#### **MOTION**

**Upon a motion duly made and seconded, the Board of Directors approved the Consent Agenda.**

#### **V. Executive Session**

At 3:15 p.m. PDT, Dr. Guy moved the Board of Directors Meeting into Executive Session. There were no topics discussed.

#### **VI. Adjournment**

Prior to adjournment of the meeting, and as part of best governance practices, Ms. Malert provided a recap of the Board meeting actions.

There being nothing further to come before the Board of Directors of the American Association of Orthopaedic Surgeons, the meeting was adjourned at 3:15 p.m. PDT.

Prepared by: Donna J. Malert, CAE, Director, Governance and Affiliate Relations